

General

How many organizations participated in the 2022 Annual Report Card?

82 of Canada's 500 largest public companies, private companies, federal and provincial crown corporations, co-operatives and Canadian subsidiaries of foreign-owned corporations participated in the 2022 Annual Report Card.

How many organizations will participate in the 2023 Annual Report Card?

We have invited Canada's largest 500 organizations by revenue. (Public companies, private companies, federal and provincial crown corporations, co-operatives and Canadian subsidiaries of foreign-owned corporations).

Why should we collect this data?

What gets measured gets done. Many business leaders care and want to do better when identifying bias in their organizations but aren't sure how. Thoughtful leaders collect this data and use it to create more inclusive workplaces.

TSX-listed mining company Franco-Nevada is one of The Prosperity Project's Founding Partners. "Not only does the data help organizations identify where they can do better in achieving their diversity goals, but the process can contribute to employees feeling heard and valued," says President and CEO Paul Brink.

Each organization will receive a complimentary individualized benchmarking report.

Read a summary of our roundtable of executives and KPMG in Canada experts to learn how your company can mobilize this data. Please find it in the Using Personal Data to Meet Gender and Non-Gender Diversity Goals section of the <u>2022 Annual Report Card</u>, beginning on page 26.

Will our organization's data be published?

No. Individual organization's data will not be published. Data will only be presented in aggregate.

What are the deadlines to participate?

Please contact us via email by August 31, 2022, at <u>data@canadianprosperityproject.ca</u> to confirm your participation. The survey is open from October 7 – November 1, 2022.



General

Is there a fee to participate in the 2023 Annual Report Card?

Will The Prosperity Project identify any organizations invited to participate but decline?

Did only organizations with thousands of employees participate in previous Annual Report Cards?

No. There were small organizations with between 50 and 200 employees who participated.

How much support can we expect from The Prosperity Project?

We will support you every step of the way. We offer a series of information sessions you can attend to get more information and ask questions. We also provide a Glossary of terms you can find here. To support you in collecting the data, we have created an optional secondary survey that you can use within your organization to collect the data if you don't already have it. We can also provide you with a customizable e-mail that invites women to participate and outlines the benefits of completing the survey. If you still have questions, you can email us at data@canadianprosperityproject.ca to request complimentary support.



Data Collection and Privacy

Did any organizations that participated in the 2022 Annual Report Card collect the data from their employees for the first time?

Yes. We provided organizations with an optional survey (the "secondary survey") to use to collect this information from employees. You can find a copy of the 2023 Annual Report Card secondary survey in the FAQ Appendix and request a link to the survey by emailing data@canadianprosperityproject.ca. We can also provide you with a customizable e-mail that invites women to participate and outlines the benefits of completing the survey. Many of these organizations also attended our information sessions for additional support.

I am worried that we won't have a high response rate. How do we encourage our employees to complete the survey?

In the fall of 2021, we brought together a roundtable of executives and KPMG in Canada experts to answer this question. You can find what you need to know in the Collecting Personal Data Lead Practice section of the 2021 Annual Report Card, beginning on page 23.

The first step in asking colleagues to self-identify is building trust. It is essential that employees self-identify voluntarily. It is an individual choice. Second, explain why the data is being collected, why now and lay out the "what's in it for me" from the employees' perspective. It is also imperative that you protect each individual's privacy. We recommend that you explain to employees how the data is being collected and stored, who will have access to it, what it will be used for, and how it will be protected.

How will The Prosperity Project ensure that our data is treated confidentially and securely?

Each participating organization will receive an anonymous link so that you can enter your data independently using our surveying platform, Qualtrics XM. For background on the security measures, please visit https://www.qualtrics.com/platform/security/.

There will be three key custodians of the raw data to protect privacy. Survey data will be extracted, cleaned, and anonymized and provided to The Prosperity Project's Analytics Partner, KPMG in Canada.

Will it be possible for someone reading the Annual Report Card to determine our organization's results?

No. If there are fewer than eight organizations in a sector, data will be combined with data from other sectors to guarantee the anonymity of individual organizations.



Completing the Survey

How do I confirm participation?

Please confirm participation on or before August 31 via email at <u>data@canadianprosperityproject.c</u>a using the Subject Line: Gender Diversity Study Confirmation.

How do I access the live survey?

Once you have confirmed participation, a survey link will be emailed to you on October 7, 2022, when the survey opens, and will remain open until November 1, 2022.

I need more information about the survey's diversity terms and leadership levels. What definitions should we use?

The Prosperity Project has produced a glossary of terms included in the survey. It can be accessed <u>here</u>.

If you still have questions, email us at data@canadianprosperityproject.ca.

Do we have to answer all the questions?

Yes. We appreciate your efforts and time.

Do we include American employees for the Senior Management and Pipeline to Senior Management sections (Questions 19-34)?

No. Please do not include Executive Officers' direct reports (Senior Management) and their direct reports (Pipeline to Senior Management) as the survey's focus is Canadian women. Please keep this in mind when entering the total numbers in Questions 19-21 and 27-29. You can find a copy of the 2023 Annual Report Card Survey in the FAQ appendix.

What if we have some data but not all the data requested?

To support you in data collection, we have created a secondary survey that you will find in the FAQ Appendix. You can request a link to the live survey at data@canadianprosperityproject.ca. We can also provide you with a customizable e-mail that invites women to participate and outlines the benefits of completing the survey. If there are still questions where you don't have data, you can indicate on the survey that you don't have the data for that question.



Completing the Survey

Should we count new staff members and staff on leave?

Yes. The Annual Report card captures a snapshot of your organization. Please count any persons employed as of September 30, 2022.

Can I start the survey, then finish it another time?

Yes. Qualtrics saves your responses when you navigate to a new page within the survey. If you use your survey link on the same browser within two weeks, you will be able to continue from where you left off.



Appendix: Survey

Thank you for your participation in The Prosperity Project 2023 Annual Report Card on Gender Diversity and Leadership. This is an opportunity for your organization to be recognized for leading the way in addressing ESG issues by collecting intersectional data on women's representation at the leadership level in Canada's largest public companies, private companies, federal and provincial crown corporations, co-operatives, and Canadian subsidiaries of foreign-owned corporations.

Your organization has been selected as part of our sample of 500 organizations. Our groundbreaking research focuses on i) the Board of Directors, ii) Executive Officers (defined in accordance with the annual information form for public companies or the CEO and CEO's direct reports in crown corporations, privately held companies, co-operatives and Canadian subsidiaries of foreign-owned corporations), iii) Executive Officers direct reports (Senior Management), and iv) Senior Management direct reports.

We will publish aggregated data only, broken down by industry, on the representation of women at these four levels including those who identify as women of colour, Indigenous (First Nations, Inuit, Métis), Black, 2SLGBTQIA+, and/or living with disabilities, as at September 30, 2022. Industry (classified in accordance with NAICS) data is combined with data from other industries when there are fewer than eight organizations from one industry to guarantee anonymity.

You will be providing valuable workplace data that we strongly believe will promote and improve gender, racial, 2SLGBTQIA+, and Indigenous diversity in corporate Canada. By answering these survey questions, you also consent to The Prosperity Project and KPMG in Canada using your answers to create The Prosperity Project 2023 Annual Report Card on Gender Diversity and Leadership.

Your survey responses are anonymous. You are NOT asked to state names or identify employees in your survey responses. The Prosperity Project and KPMG in Canada will aggregate the responses so that each organization will receive a summary of the overall results. The Prosperity Project and KPMG in Canada will not report your organization's survey responses to any other organization. We are grateful for your participation in this survey. Please be reminded that it should be completed strictly on a voluntary basis.

Questions? Please see the FAQ on our website at www.canadianprosperityproject.ca and dial into one of our information sessions. We can be reached at data@canadianprosperityproject.ca. The Prosperity Project (TPP) is a volunteer-driven, registered charity founded in 2020 to support the economic empowerment of women and underscore the economic importance of gender equality. We thank you for your support!



Appendix: Survey

Organization Information	Directors who identify as Black and also identify
Q1 What is the name of your organization?	as women as at September 30th, 2022:
	Total
Q2 Please confirm your fiscal year end (mm/dd).	We do not collect / cannot disclose this data
Board Composition	Q7 Please enter the total number of Corporate Directors who identify as People of Colour (not white, Black, or Indigenous) and also identify as
Q3 Please enter the total number of Corporate Directors as at September 30th, 2022:	women as at September 30th, 2022:
	Total
Q4 Please enter the total number of Corporate Directors who identify as the following as at	We do not collect / cannot disclose this data
September 30th, 2022: Women	Q8 Please enter the total number of Corporate Directors who identify as persons with disabilities and also identify as women as at September
Men	30th, 2022:
Non-binary / gender non-conforming	Total
Undisclosed	We do not collect / cannot disclose this data
Q5 Please enter the total number of Corporate Directors who identify as Indigenous (First Nations, Inuit, Métis) and also identify as women as at September 30th, 2022:	Q9 Please enter the total number of Corporate Directors who identify as 2SLGBTQIA+ and also identify as women as at September 30th, 2022:
Total We do not collect / cannot disclose this	We do not collect / cannot disclose this data



Q14 Please enter the total number of Executive

Appendix: Survey

Executive Office Composition

Clarification: Executive office composition includes the CEO and the CEO's direct reports.	Officers who identify as People of Colour (not white, Black, or Indigenous) and also identify as women as at September 30th, 2022:
Q10 Please enter the total number of Executive Officers as at September 30th, 2022:	Total
	We do not collect / cannot disclose this data
Q11 Please enter the total number of Executive Officers who identify as the following as at September 30th, 2022: Women Men	Q15 Please enter the total number of Executive Officers who identify as persons with disabilities and also identify as women as at September 30th, 2022:
Non-binary / gender non-conforming Undisclosed	We do not collect / cannot disclose this data
Q12 Please enter the total number of Executive Officers who identify as Indigenous (First Nations, Inuit, Métis) and also identify as women as at September 30th, 2022: Total	Q16 Please enter the total number of Executive Officers who identify as 2SLGBTQIA+ and also identify as women as at September 30th, 2022: Total We do not collect / cannot disclose this data
We do not collect / cannot disclose this data	Senior Management Composition
Q13 Please enter the total number of Executive Officers who identify as Black and also identify as women as at September 30th, 2022:	Clarification: Canadian Executive Officers' direct reports are Canadian direct reports, regardless of where they reside Please do not include non-Canadian direct reports of non-Canadian "Executive Officers" as the survey's focus is Canadian women.
Total We do not collect / cannot disclose this data	Q17 Please enter the total number of people who are the Executive Officers' direct reports as at September 30th, 2022:



Appendix: Survey

Q18 Please enter the total number of people who are the Executive Officers' direct reports who identify as the following as at September	Q22 Please enter the total number of people who are the Executive Officers' direct reports who identify as persons with disabilities and also
30th, 2022:	identify as women as at September 30th, 2022:
Women	Total
Men	We do not collect / cannot disclose this data
Non-binary / gender non-conforming	
Undisclosed	Q23 Please enter the total number of people who are the Executive Officers' direct reports who identify as 2SLGBTQIA+ and also identify as
Q19 Please enter the total number of people	women as at September 30th, 2022:
who are the Executive Officers' direct reports who identify as Indigenous (First Nations, Inuit,	Total
Métis) and also identify as women as at September 30th, 2022:	We do not collect / cannot disclose this data
Total	
	Pipeline to Senior
We do not collect / cannot disclose this data	Management Composition
Q20 Please enter the total number of people who are the Executive Officers' direct reports	Clarification: Canadian Senior Management's direct report are Canadian direct reports, regardless of where they reside Please do not include non-Canadian direct reports of non Canadian "Senior Management" as the survey's focus in Canadian women.
who identify as Black and also identify as	Q24 Please enter the total number of Senior
women as at September 30th, 2022:	Management's direct reports as at September
Total	30th, 2022:
We do not collect / cannot disclose this data	
	Q25 Please enter the total number of Senior
Q21 Please enter the total number of people who are the Executive Officers' direct reports	Management's direct reports who identify as the following as at September 30th, 2022:
who identify as People of Colour (not white,	Women
Black, or Indigenous) and also identify as women as at September 30th, 2022:	
	Men
Total	Non-binary / gender non-conforming
We do not collect / cannot disclose this	
\ data	Undisclosed



Q29 Please enter the total number of Senior

Appendix: Survey

Q26 Please enter the total number of Senior

Management's direct reports who identify as Indigenous (First Nations, Inuit, Métis) and also identify as women as at September 30th, 2022: Total	Management's direct reports who identify as persons with disabilities and also identify as women as at September 30th, 2022: Total
We do not collect / cannot disclose this data	We do not collect / cannot disclose this data
Q27 Please enter the total number of Senior Management's direct reports who identify as Black and also identify as women as at September 30th, 2022: Total	Q30 Please enter the total number of Senior Management's direct reports who identify as 2SLGBTQIA+ and also identify as women as at September 30th, 2022: Total
We do not collect / cannot disclose this data	We do not collect / cannot disclose this data
Q28 Please enter the total number of Senior Management's direct reports who identify as People of Colour (not white, Black, or Indigenous) and also identify as women as at September 30th, 2022: Total	
We do not collect / cannot disclose this data	

Thank you very much for joining us in this important Initiative to shine a light on organizations that are at the forefront of tackling gender, racial and Indigenous diversity in leadership roles in Canada's largest organizations.

We will be pleased to share an advance copy of our 2023 Annual Report Card on Gender Diversity & Leadership with you in February 2023.

We would like to thank our 2023 Annual Report Card Founding Partners & Sponsors AGF Investments, BMO Financial Group, CPP Investments, Franco-Nevada, The Globe and Mail, KPMG in Canada. NEO Exchange, RBC, TELUS, and WCM (Women in Capital Markets). If you would like to become a Partner or Sponsor, please reach out to Andrea Spender at andrea.spender@canadianprosperityproject.ca. To learn more about The Prosperity Project, please visit www.canadianprosperityproject.ca.



Appendix: Secondary Survey

Welcome to The Prosperity Project!

Introduction

We are a volunteer-driven, registered charity founded in April 2020 by a diverse group of 62 women leaders across the country - women who have historically made a difference and are committed to continuing to promote positive change. The Prosperity Project fills an important need to explicitly link women and prosperity to underscore the economic importance of gender equality. When women succeed, we all prosper.

Our vision is to ensure that women are not left behind by increasing the number of women in the workforce and increasing the number of women in leadership and decision-making roles (and in the pipeline to these roles). To do this, we reached out to the CEOs of Canada's largest public companies, private companies, federal and provincial crown corporations, co-operatives and Canadian subsidiaries of foreign-owned corporations. We are delighted your CEO accepted our invitation to play a leadership role in The Prosperity Project 2023 Annual Report Card on Gender Diversity and Leadership by inviting you and other women in leadership roles within your organization to complete a short survey on a voluntary basis. It's your choice.

Our second Annual Report Card was published in February 2022 and the announcement reached over 84 million individuals on digital and print media. It shone an important light on organizations that are at the forefront of tackling gender, racial and Indigenous diversity in leadership roles through collecting intersectional data. If you completed our short survey last year, thank you! If this is your first time, welcome! We are excited to have you join us.

A Five Question Survey

You are invited to complete this two-minute survey. This is an opportunity for you to contribute to this ground-breaking research that tracks women's representation at the top four leadership levels: boards of directors, executive officers (defined in accordance with the annual information form for public companies or the CEO and CEO's direct reports in non-public companies), senior management (executive officers' direct reports), and senior management's direct reports.

In 2023, we will publish our third Annual Report Card on the representation of women. Like last year, it will only present aggregated data to guarantee your anonymity and the anonymity of your organization. We will look at the representation of women in leadership roles and present intersectional data on those who identify as women and also identify as women of colour, Indigenous, black, 2SLGBTQAI+, and/or living with disabilities as at September 30, 2022.



Appendix: Secondary Survey

When you share your information, you help us to work towards workplaces where all employees can feel a sense of belonging. Each participating organization will receive a unique link so that they can enter the data independently using our surveying platform, Qualtrics XM. Your survey responses are anonymous. There are no identifiers (name, employee details, etc.). To protect privacy, there will be three key custodians of the raw data at The Prosperity Project. Survey data will be extracted, cleaned and anonymized and provided to The Prosperity Project's Analytics Partner KPMG in Canada.

By answering these survey questions, you consent to The Prosperity Project and KPMG in Canada using your survey answers, in aggregate form, in your organization's results. You understand that the personal information you are providing to The Prosperity Project in connection with its 2023 Annual Report Card on Gender Diversity and Leadership will be used by The Prosperity Project and KPMG in Canada solely for the purpose of administering and analyzing research data for the Report. Your personal information will be presented in an aggregated form and The Prosperity Project will not share any individual survey responses with any organization. We will aggregate (add together) individuals' responses so that each organization will receive a summary of the overall results only. Answering the following questions is voluntary.

You can see a detailed description of our methodology on page 38 of the 2022 Annual Report Card. This is the methodology we will use for the 2023 Annual Report Card.

In Conclusion

What gets measured gets done. Many business leaders care and want to do better when it comes to providing an inclusive, equitable and diverse employee experience. Thoughtful leaders are collecting this data and using it to create more inclusive workplaces.

Thank you so much for your contribution to this effort.

Q1 Were you	as at September 30th, 2022
a member of the Board of Directors an Executive Officer	
Senior Management (executive officers' direct reports)	
a direct report of Senior Management	



Appendix: Secondary Survey

identity? Man Woman Non-binary/gender non conforming Prefer not to answer	Indigenous identity, ethnic/national heritage and/or cultural background. White Person of Colour Indigenous (First Nations, Inuit, Métis) Black Prefer not to answer	
Q4 Based on the definitions below, do you identify as a p	person with a disability? (please select one option)	
Persons living with a disability: Persons with disabilities are those with a long-term or recurring physical, mental, sensory, psychiatric, or learning impairment. Examples of disabilities include but are not limited to:		
 Coordination or Dexterity: difficulty using hands or ar Mobility: difficulty moving around from one office to a Blind or Visually Impaired: unable to see or difficulty with glasses or contact lenses Speech: unable to speak or difficulty speaking or bein Deaf or Hard of Hearing: unable to hear or having difficulty disabilities (e.g., learning, developmental and or 	another, walking long distances or using stairs y seeing but does not include people who can see well ng understood ficulty hearing	
Yes		
No		
Prefer not to say		
Q5 Do you identify as 2SLGBTQIA+?		
Yes		
No		
Prefer not to say		